



# Other Fund Ending Balances

2013-15 Biennium



# Ending Cash Balances

- Critical to ensure sufficient operating revenues are available to sustain day-to-day operations
- Consists of License Funds (Operating Reserves) and Dedicated and Obligated Funds
- During development of the 2015-15 biennium, OF balances were projected to be \$26M, with Operating Reserves around \$7.2M
- As we begun executing the budget, we noticed a favorable trend...



# Projections vs. Actuals

	Ending Balance Projections	Ending Balance Actuals*	Variance
Other Fund - License	7,198,713	16,345,945	9,147,232
Other Fund - Obligated	9,034,846	11,869,539	2,834,693
Other Fund - Dedicated	9,851,679	17,004,295	7,152,616
Total OFs	26,085,238	45,219,779	19,134,541

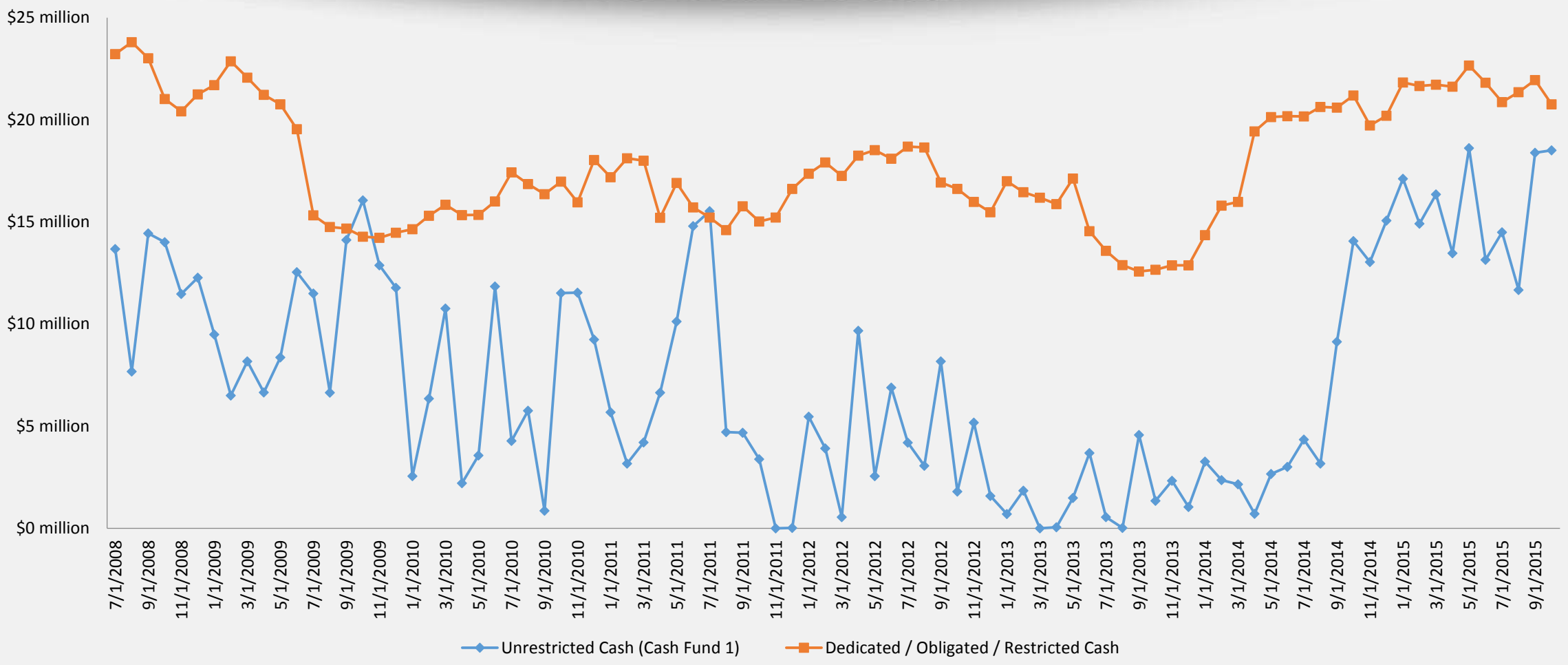


# Operating Reserves

- The Operating Reserves cover monthly operating costs
  - Federal contract receivables
  - Payroll and related benefit costs
  - Accounts Payable
  - Emergency costs
- Has been around 2 months worth, but over last 2 biennia has been drawn down quicker and lower than planned
  - Lower revenues than projected
  - Higher than expected costs
  - Fund shifts from General Fund
  - The Great Recession



# Cash Balance By Month





# Why were actuals higher than projections?

- Revenues were higher
  - Fishing license revenues were higher due to good ocean conditions
  - Mandatory reporting fee penalties
  - Commercial fisheries had high values and harvests
- Expenditures were lower
  - Fuel prices dropped significantly
  - Unexpected savings from vacancies
  - Staff were in BKM during admin restrictions
- Timing of projects/large expenditures/revenues
  - Restoration & Enhancements projects
  - Recovery of large backlog of federal revenue (AR process improvements)



# Frequently Asked Questions

- Does ODFW need to maintain an Operational Reserve?
  - Yes! 90% of our funding is Federal or OF sources
- Did ODFW need a fee adjustment given this higher than projected fund balance?
  - Yes, fees were a major component of a 6 year budget plan, extra revenue just puts us in a healthier position
- Could ODFW have reduced some of the fee increases using this revenue?
  - No, we are still well short of where responsible fiscal management requires us to be
- Can ODFW use this increased fund balance for future license fee decreases?
  - Absolutely, leadership is committed to reduce fees as long as it doesn't jeopardize our long-term ability to perform our mission



# Overarching Objective for Strategic Vision 2016

Eliminate the need for a fee increase  
in 2021 and to be in a position to  
reduce fees by 2019





Questions?